

<b>REPORT TO:</b>	Council
<b>DATE:</b>	28 <sup>th</sup> February 2024
<b>SUBJECT:</b>	South & East Lincolnshire Councils Partnership Performance Report
<b>PURPOSE:</b>	Six monthly update on Partnership performance
<b>KEY DECISION:</b>	No
<b>PORTFOLIO HOLDER:</b>	Cllr Craig Leyland, Leader of the Council
<b>REPORT OF:</b>	James Gilbert, Assistant Director - Corporate
<b>REPORT AUTHOR:</b>	Suzanne Rolfe, Group Manager - Insights & Transformation
<b>WARD(S) AFFECTED:</b>	All
<b>EXEMPT REPORT?</b>	No

#### **SUMMARY**

This report sets out the progress of the South & East Lincolnshire Councils Partnership since the last update on 11<sup>th</sup> October 2023.

#### **RECOMMENDATIONS**

- To note progress of the Annual Delivery Plan (ADP) 2023/24 (section 2)
- To note the Performance Framework 2024/25 (section 3)
- To note the Peer Challenge update (section 4)
- To note the updates from the Priority Partnerships (section 5)
- To note the Partnership Scrutiny update (section 6)

#### **REASONS FOR RECOMMENDATIONS**

To monitor and report on the progress of the Partnership as previously agreed.

#### **OTHER OPTIONS CONSIDERED**

None as this is the approach previously agreed.

## 1. BACKGROUND

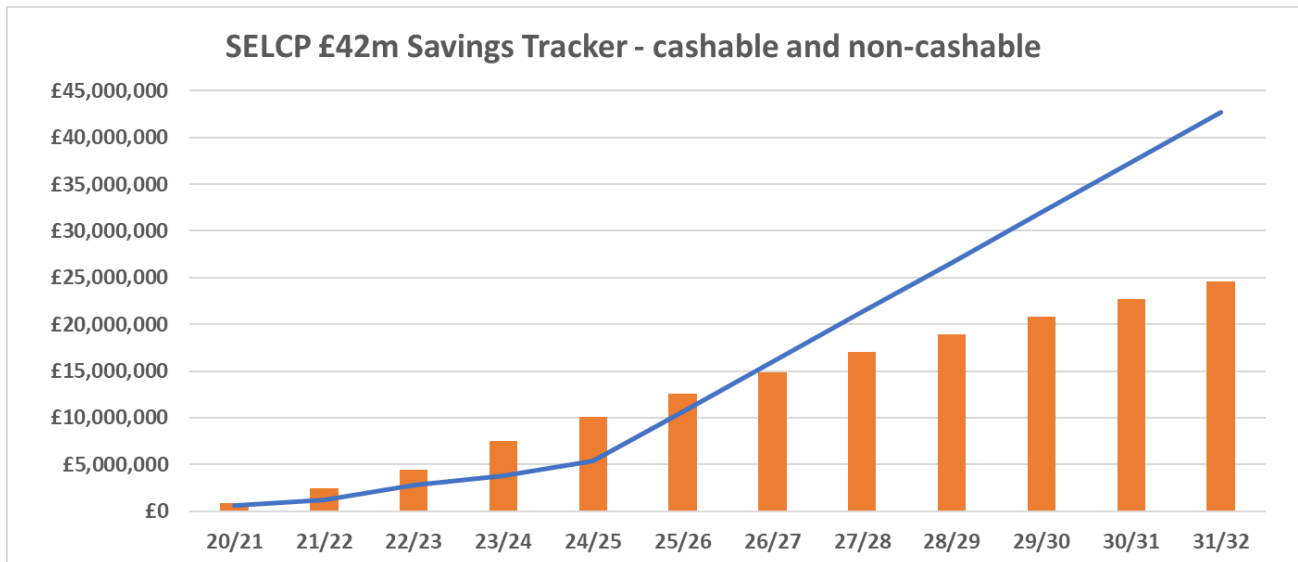
- 1.1 The South & East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council) launched on 1<sup>st</sup> October 2021.
- 1.2 This report sets out the progress of the Partnership since the last update in September / October 2023.

## 2. ANNUAL DELIVERY PLAN 2023/24

- 2.1 Progress of Annual Delivery Plan activity is being monitored by Joint Strategy Board to support the Partnership in delivering on its priorities, as well as sovereign Council ambitions.
- 2.2 Of the 226 activities in the ADP for the year, 78% are already complete or on plan. Delivery is being managed and reported by Assistant Directors. Where an action is off-plan in terms of delivery, mitigations are put in place, with some actions rolled forward to the 24/25 plan where required.
- 2.3 One of the key activities identified for this year was the development of a Sub-regional Strategy for the Partnership. This was approved by each of the Councils in Q3 as planned.
- 2.4 Another key element of the plan is securing external funding. The table below sets out external funding secured since August 2020 by sovereign Council and in total for the Partnership.

Funding secured since August 2020	BBC	ELDC	SHDC	COMBINED
2020/21	£22,200,000	£48,718,578	£8,300,000	£79,218,578
2021/22	£3,395,318	£5,068,169	£2,397,892	£10,861,379
2022/23	£17,653,782	£13,766,960	£22,234,304	£53,655,046
2023/24 (so far)	£7,149,970	£23,661,182	£13,455,393	£44,266,545
<b>TOTAL</b>	<b>£50,399,069</b>	<b>£91,214,889</b>	<b>£46,387,590</b>	<b>£188,001,548</b>

- 2.5 The Partnership Business Case identified that £42m in financial efficiencies could be derived from our 3 Councils working together. The graph shows the financial efficiencies - both cashable and non-cashable - that have been identified thus far (end of December 2023).



		TARGET	TOTAL
ALLIANCE	20/21	£ 600,000	£ 872,415
SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP	21/22	£ 1,200,000	£ 2,440,787
	22/23	£ 2,838,000	£ 4,420,112
	23/24	£ 3,833,000	£ 7,488,450
	24/25	£ 5,334,000	£ 10,068,721
	25/26	£ 10,668,000	£ 12,572,273
	26/27	£ 16,002,000	£ 14,818,471
	27/28	£ 21,335,000	£ 17,006,691
	28/29	£ 26,669,000	£ 18,932,161
	29/30	£ 32,003,000	£ 20,789,378
	30/31	£ 37,337,000	£ 22,701,755
	31/32	£ 42,671,000	£ 24,614,132

2.6 Council is being asked to note the progress of the Annual Delivery Plan 2023/24 (ADP)

### 3. PERFORMANCE FRAMEWORK 2024/25

- 3.1 The outline Performance Framework was agreed in 2022/23 and 2023/24, creating a common suite of performance measures across the Partnership. This does not replace performance reporting within the sovereign councils but is in addition to it with a specific focus on Partnership performance.
- 3.2 The performance measures have been reviewed for 2024/25 and set out in the Framework at Appendix A. It is recommended to continue with the current suite of measures wherever possible to allow us to build up trend reporting over time.
- 3.3 The draft Performance Framework was presented to Stakeholder Board in December 2023 and Joint Strategy Board in February 2024.
- 3.4 Council is being asked to note the Performance Framework for 2023/24 – attached at Appendix A. Measures may be adjusted in-year should circumstances change.

#### 4. PEER CHALLENGE UPDATE

- 4.1 The Partnership LGA Peer Challenge took place in October 2022. The Peers' findings and feedback were reported to Council and fed into the Partnership's development plans for 23/24 and beyond.
- 4.2 The Peers carried out a follow up visit on 28<sup>th</sup> September 2023 to explore progress to-date against each of the original recommendations. In their follow up, Peers noted the significant amount of progress that had been made to deliver on their 2022 recommendations.
- 4.3 An LGA Corporate Peer Challenge was undertaken in July 2023 at South Holland District Council. The follow-up visit will take place in July 2024. LGA Corporate Peer Challenges are also planned at Boston Borough Council in May 2024 and at East Lindsey District Council in November 2024 in line with good practice. The LGA Peer Challenge is an important part of the Government's Best Value Framework.
- 4.4 Council is being asked to note the Peer Challenge update.

#### 5. PRIORITY PARTNERSHIPS UPDATE

- 5.1 A number of key Partnerships have been established as mechanisms for delivering the strategic priorities of the Partnership are set out in Table 2 below:

Table 1

Priority Partnership	Subject areas	Potential Sub-regional partners	Initial priorities	DCX lead
Growth and Prosperity Priority Partnership	Skills, Training/Education, Business Support Employment, Utilities, Economic Development, Transport Infrastructure, Flood Risk	Deputy Chief Executive (Growth), Education providers, Lincolnshire County Council, Utility companies, Lincolnshire Chamber of Commerce, Greater Lincolnshire Enterprise Partnership, Department for Work and Pensions, Environment Agency.	<ul style="list-style-type: none"> <li>Transport infrastructure</li> <li>Skills Development</li> <li>Inward investment</li> </ul>	CX
Healthy Lives Priority Partnership	Leisure, Culture, Wellbeing, Housing and Homelessness, Access to Health Services, Health Inequalities.	Deputy Chief Executive (Communities), Lincolnshire CCG, NHS, Mental Health Services, Leisure providers, Housing providers.	<ul style="list-style-type: none"> <li>Access to health services</li> <li>Obesity</li> </ul>	DCX - Communities
Safer Communities Priority Partnership	Crime and Disorder, Anti-Social Behaviour, Licensing	Deputy Chief Executive (Communities), Lincolnshire Police, Probation Service.	<ul style="list-style-type: none"> <li>Fear of crime</li> <li>Anti-social behaviour</li> <li>Domestic abuse</li> </ul>	DCX - Communities
Enhancing the Living Environment Priority Partnership	Climate Change, Biodiversity, Air Quality, Open Spaces, Waste and Recycling, Environmental Crime	Deputy Chief Executive (Communities), Natural England, Lincolnshire Wildlife Trust, Lincolnshire County Council, Environment Agency.	<ul style="list-style-type: none"> <li>Environmental Bill</li> <li>Climate Change Agenda</li> </ul>	DCX - Communities

## 5.2 Growth and Prosperity Priority Partnership:

- 5.2.1 Attended and supported F1 in Schools, with a number of local teams attending, including Boston Grammar, and the first ever primary school entrant. Presented to schools careers leads across East Lindsey on the future careers opportunities for young people at the LUF and Town Deal projects. Brought various employers in to schools to raise awareness of local career opportunities to young people.
- 5.2.2 Support for the Levelling Up Partnership visits and fieldwork as part of the intensive programme of work. Delivered workshops with groups of young people in secondary schools across the Partnership on their local LUF projects to raise awareness of transformation and what Levelling Up means to them.
- 5.2.3 Supported Boston College in partnership with the University of Birmingham to develop and deliver courses that promote sustainability and pathways to Net Zero for local employers. Supporting Skegness Tec to establish a curriculum offer that correlates to local skills needs ahead of new campus opening September 2025.
- 5.2.4 Promoted early careers at the Partnership to young people across many secondary schools and Boston College, involving engagement from our own apprentices from various departments.
- 5.2.5 Ongoing work on PE21/Rosegarth Square – including with health colleagues. Active discussions with Butlins regarding extension of their site and future aspirations. Progression of Skegness Gateway proposals, with an intention for determination in March.
- 5.2.6 Attendance and representation at the Chamber of Commerce – Lincolnshire Property and Construction awards. Continued work in partnership with Platform Housing around Skegness to deliver Open Doors at Micronclean event, also open to DWP customers. Ongoing collaboration with Lindum and ISG to facilitate various provider visits for schools and people with learning disabilities to visit Campus for Future Living and Station Leisure Centre sites.
- 5.2.7 Various meetings with new and existing major housing providers including developers and registered providers in respect of sites and opportunities across the sub-region
- Ongoing engagement with partners in relation to the Humber 2100+ strategy; and Lincolnshire 2100+/future Investment Plan for the Coast, looking at the future implications associated with flood risk, mitigation and water management
  - Ongoing engagement with Nuclear Waste Services (NWS) regarding Theddlethorpe and support to the Community Partnership
  - Discussions with various private and public sector partners regarding a series of Nationally Significant Infrastructure Projects which will be within or connected via our sub-region
  - Discussions with various private sector investors in respect of large scale proposals for inward investment in Louth, Spalding and Boston.

- Engagement with various Registered Providers and developers to seek to secure delivery of affordable housing; including discussions and progressions of pilot sites for RentPlus – a new affordable housing provider to the sub-region

### 5.3 **Healthy Lives Priority Partnership:**

5.3.1 South & East Lincolnshire Partnership Healthy Living Board (established July 2022) continues to work with partners to help residents lead healthy, long and fulfilling lives

5.3.2 The purpose of the SELCP Healthy Living Board is to:

- provide a sub-regional platform for health, local government and third sector organisations to come together to reduce health inequalities and improve health outcomes
- provide a focus for resources and partnership effort on improving the circumstances that make up the social determinants of health across the sub-region

5.3.3 SELCP Healthy Living Board meet quarterly; agendas now ‘themed’ around 5 ‘lever’ areas:

- Housing & Homelessness
- Activity & Wellbeing
- Environment and climate
- Economic inclusion
- Working with Communities

5.3.4 HLB meeting dates for 2024 are 19/03/24, 05/06/24, 11/09/24 and 04/12/24.

5.3.5 SELCP Joint Scrutiny ongoing to understand and input into HLB, current lines of enquiry:

1. Review the Health and Wellbeing offer across the sub-region currently, including any existing strategies and policies;
2. review the action plan, conduct a sense check to ensure it is achievable and relevant to our residents and communities;
3. Research data on health inequalities in the sub-region, including links to the wider determinants of health;
4. To investigate offerings in areas with similar issues of health inequality and deprivation to see what best practice we can learn from.

### 5.4 **Safer Communities Priority Partnership**

5.4.1 There have been two meetings of the South and East Lincolnshire Community Safety Partnership since the last update, in October 2023 and February 2024 respectively.

5.4.2 In October 2023 there were a number presentations on a range of topics:

- The Crimestoppers Regional Manager (East Midlands) provided an overview of the work that Crimestoppers do and the campaigns they have been involved in, with a specific focus on the work they do in Lincolnshire.

- There was a presentation from the County Community Safety Strategy Co-ordinator for Fraud on the work that is being undertaken across the county to tackle this priority area, particularly in relation to digitally enabled fraud and ID theft.
- The Boston Police Inspector gave a presentation on 'Operation Plotting' which aims to tackle crime and anti-social behaviour in Boston town centre.
- Just Lincolnshire gave a presentation on the work they have undertaken under government's Safer Streets scheme which looked at the impact of anti-social behaviour and violence against women and girls on people living in Boston, Spalding and Skegness.

5.4.3 In February 2024 the meeting included a presentation from the Community Safety Strategy Co-ordinator with lead for Preventative Education on Lincolnshire's Stay Safe partnership. Stay Safe was established in 2015 with the aim of ensuring every secondary school aged child within Lincolnshire received preventative education to enable them to make informed decisions and keep themselves safe.

5.4.4 There was an update from the Safer Lincolnshire Business Manager on the latest news from the county Safer Lincolnshire Partnership. This included an overview of government's Anti-Social Behaviour (ASB) Action Plan and the proposed changes to ASB tools and powers under the Criminal Justice Bill which will have an impact for officers involved in tackling ASB.

5.4.5 There was a quarterly update on community safety data including the number of informal and formal ASB tools and powers used across the sub region to address ASB and an overview of CCTV information in relation to live arrests, evidential packages produced, image reviews undertaken, and the incidents witnessed by CCTV operators.

5.4.6 There was an update on the current community safety action plan, including an overview of new projects under Op Plotting in Boston which have received external funding, and a discussion about the proposed actions for the 2024-2025 plan.

5.4.7 There was also a discussion about the closure of small police stations in market towns, which has also recently been in the media.

## 5.5 **Enhancing the Living Environment Priority Partnership**

5.5.1 The South and East Lincolnshire Climate Action Network (SELCAN)/Environment Priority Partnership met in November 2023, and the sub-groups have been having joint meetings throughout the year with others working towards similar priority proposals. The Business and Water, Resilience & Adaptation sub-groups have welcomed new members, and the Energy & Renewables sub-group have welcomed guest speakers from the renewables sector with a view to developing informative web content that provides advice and dispels misconceptions.

5.5.2 A number of case studies and webpages are also now in development with web content around Community Food, Energy Saving in the Home, Grants, and Understanding Strategic Policy, due to be uploaded to the website within the next week.

- 5.5.3 The Business and Marketing, Education and Community Engagement sub-groups have confirmed hosts, dates and topics for the proposed webinar series, with all hosts having had 1-2-1 meetings to discuss the content of their presentations. Intro slides and advertising for the Business Webinar Series have also been finalised and disseminated, with the series due to begin at the end of February, running through to June.
- 5.5.4 SELCAN successfully recruited several student volunteers from Lincoln University with a view to putting together some snappy video content, including interviews for the website. These videos are now in development and interviews are scheduled to be filmed towards the end of this month.
- 5.5.5 Members of the Agriculture & Food sub-group are also now beginning to explore opportunities to attend upcoming events and are assessing what materials they might wish to develop to support their goals around educating and encouraging residents to access affordable, local and seasonal food through promoting local supply chains and food markets.

5.6 Council is being asked to note the updates from the Priority Partnerships.

## **6. PARTNERSHIP SCRUTINY UPDATE**

- 6.1 On forming the Partnership, Councils committed to undertake an annual scrutiny of the Partnership's progress as identified in the approved business case.
- 6.2 The final report of the Joint Scrutiny of the Partnership 2023 has been presented to Council and to Joint Strategy Board. Four recommendations have been made around ICT, Communication, Capacity and Alignment. An action plan is already in place to delivery these recommendations.
- 6.3 Council is being asked to note the Partnership Scrutiny update.

## **7. CONCLUSION**

- 7.1 Significant progress continues to be made by the South & East Lincolnshire Councils Partnership. This report sets out this progress to date as part of the six-monthly cycle of reporting.

## **EXPECTED BENEFITS TO THE PARTNERSHIP**

This report supports the aims and ambitions of the South & East Lincolnshire Councils Partnership which are contained in the main body of the report.

## **IMPLICATIONS**

### **SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP**

This report updates on the progress of the Partnership to date.



## **CORPORATE PRIORITIES**

The formation of the South & East Lincolnshire Councils Partnership supports the corporate priorities of the sovereign Councils as set out in the Sub-Regional Strategy. This is reflected in the agreed Delivery Plans and performance measures.

## **STAFFING**

No implications specific to staffing in this report.

## **WORKFORCE CAPACITY IMPLICATIONS**

No implications specific to workforce capacity in this report.

## **CONSTITUTIONAL AND LEGAL IMPLICATIONS**

The constitutional and legal arrangements for the successful implementation of Partnership have been approved by all three partner Councils.

## **DATA PROTECTION**

No implications specific to data protection in this report.

## **FINANCIAL**

No implications specific to finances in this report.

## **RISK MANAGEMENT**

No implications specific to risk in this report.

## **STAKEHOLDER / CONSULTATION / TIMESCALES**

None specific to this report.

## **REPUTATION**

The South & East Lincolnshire Councils Partnership has established a positive reputation through the progress it has achieved to date as contained in the main body of the report.

## **CONTRACTS**

No implications specific to contracts in this report.

## **CRIME AND DISORDER**

Section 5 of this report sets out details of the Safer Communities Priority Partnership.

## **EQUALITY AND DIVERSITY/ HUMAN RIGHTS/ SAFEGUARDING**

No implications specific to this report.

## **HEALTH AND WELL BEING**

Section 5 of this report sets out details of the Healthy Lives Priority Partnership.

## **CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS**

Section 5 of this report sets out details of the Enhancing the Living Environment Priority Partnership.

## LINKS TO 12 MISSIONS IN THE LEVELLING UP WHITE PAPER

The Performance Framework provides the mechanism for the Partnership to identify and report on measures relating to the 12 missions as set out below: -

<b>MISSIONS</b>	
<b>This paper contributes to the follow Missions outlined in the Government’s Levelling Up White paper.</b>	
<b>Living Standards</b>	By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
<b>Research and Development</b>	By 2030, domestic public investment in Research & Development outside the Greater South East will increase by at least 40% and at least one third over the Spending Review period, with that additional government funding seeking to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
<b>Transport Infrastructure</b>	By 2030, local public transport connectivity across the country will be significantly closer to the standards of London, with improved services, simpler fares and integrated ticketing.
<b>Digital Connectivity</b>	By 2030, the UK will have nationwide gigabit-capable broadband and 4G coverage, with 5G coverage for the majority of the population.
<b>Education</b>	By 2030, the number of primary school children achieving the expected standard in reading, writing and maths will have significantly increased. In England, this will mean 90% of children will achieve the expected standard, and the percentage of children meeting the expected standard in the worst performing areas will have increased by over a third.
<b>Skills</b>	By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
<b>Health</b>	By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by 5 years.
<b>Wellbeing</b>	By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.
<b>Pride in Place</b>	By 2030, pride in place, such as people’s satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between the top performing and other areas closing.
<b>Housing</b>	By 2030, renters will have a secure path to ownership with the number of first-time buyers increasing in all areas; and the government’s ambition is for the number of non-decent rented homes to have fallen by 50%, with the biggest improvements in the lowest performing areas.
<b>Crime</b>	By 2030, homicide, serious violence, and neighbourhood crime will have fallen, focused on the worst-affected areas.
<b>Local Leadership</b>	By 2030, every part of England that wants one will have a devolution deal with powers at or approaching the highest level of devolution and a simplified, long-term funding settlement.

## ACRONYMS

- ASB: Anti-Social Behaviour
- DWP: Department for Work and Pensions
- EA: Environment Agency
- HLB: Healthy Living Board
- LCC: Lincolnshire County Council
- LEP: Local Enterprise Partnership
- LGA: Local Government Association
- LUF: Levelling Up Fund
- NWS: Nuclear Waste Services
- SELCAN: South and East Lincolnshire Climate Action Network
- S&ELCP: South & East Lincolnshire Councils Partnership
- SLT: Senior Leadership Team
- UKSPF: UK Shared Prosperity Fund

### APPENDICES

Appendices are listed below and attached to the back of the report: -

APPENDIX A	Performance Framework 2024/25
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### BACKGROUND PAPERS

Background papers used in the production of this report are listed below: -

<b>Document title</b>	South and East Lincolnshire Councils Partnership Business Case
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<b>Where the document can be viewed</b>	<a href="http://www.selcp.co.uk/ourpartnership">www.selcp.co.uk/ourpartnership</a>
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### CHRONOLOGICAL HISTORY OF THIS REPORT

A report on this item has not been previously considered by a Council body. This is being reported directly to Council to engage all Members.

### REPORT APPROVAL

Report author:	Suzanne Rolfe, Group Manager – Insights & Transformation <a href="mailto:Suzanne.rolfe@boston.gov.uk">Suzanne.rolfe@boston.gov.uk</a>
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Approved for publication:	Cllr Craig Leyland, Leader of the Council
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